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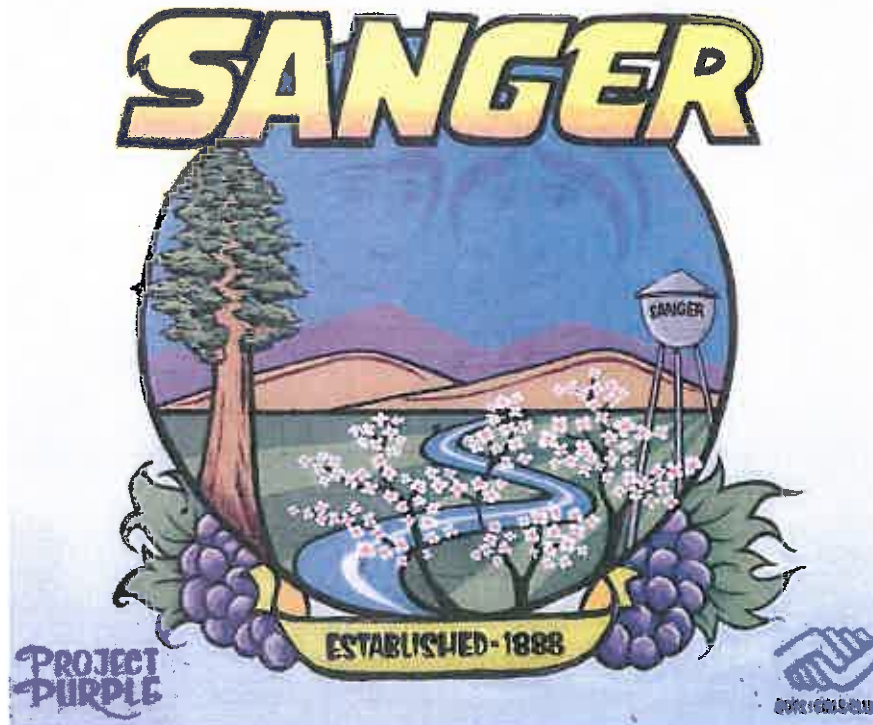
**BOYS & GIRLS CLUBS
OF FRESNO COUNTY**



**Boys & Girls Clubs of Fresno County
Street SMART**

Public Safety and Prevention Programs

Measure S Grant Application for FY2017-2018



CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION SERVICES GRANT PROGRAM

APPLICATION COVER SHEET

Date: March 31, 2017

Amount of Grant Request: \$50,818

Name of Project, Program, Activity or Event: Street SMART

Lead Organization: Boys & Girls Clubs of Fresno County

Partnering Organizations: City of Sanger, City of Sanger Parks and Recreation Dept, Sanger

Unified School District, Sanger Family Resource Center, Fresno Housing Authority, County

of Fresno- Department of Probation, Sanger Family Worship Center, PG&E, Central Valley

Community Foundation, Fresno County CDBG, Taco Bell Foundation.

Brief Description of Project, Program, Activity or Event (25 words or less):

This gang/drug prevention program, Street SMART, will serve 142 children and youth in the Sanger Community with curriculum designed for ages 6-18.

CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION GRANT SERVICES PROGRAM

APPLICATION CHECK LIST

Review the following list of the items required in your grant application packet. Place a checkmark next to each item that is included and indicate "N/A" if the item is not applicable.

Tab A

- Application Cover Sheet
- Application Check List
- Contact Information
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- Conflict of Interest
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Tab B

- Program Summary
- Program Details
- Program Eligibility
- Program Participation Cost/Fees
- Performance Measures

Tab C

- Program Budget

Tab D

- Letter(s) of Support – Optional

Tab E –For Original Copy Only

- Audited Copy of Lead Organization's Financial Report
- Lead Organization's Annual Budget
- Job Descriptions (for positions funded through Measure S only)
- Staff Resumes (for positions funded through Measure S only)
- Approval of Facility Use (if applicable)
- General Liability Insurance Certificate
- Non-Profit Status Documentation
- Articles of Incorporation
- Organization By-laws

CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION SERVICES GRANT PROGRAM

CONTACT INFORMATION

Lead Applicant/Organization: Boys & Girls Clubs of Fresno County

Address: 540 North Augusta Street

City: Fresno, State: CA Zip Code: 93701

Phone Number: (559) 266-3117 Fax Number: (559) 266-0664

Website Address: www.bgclubfc.org

Federal Tax ID #: 94-1149171

Tax-Exempt Designation: 501 (c) 3

Primary Contact Person: Diane Carbray

Title: President/CEO

Phone Number: (559) 266-3117 Other: _____

Email Address: dcarbray@bgclubfc.org

Other Contact: Kathy Vue

Title: Director of Operations

Phone Number: (559) 266-3117 Other: _____

Email Address: kathyv@bgclubfc.org

CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION SERVICES GRANT PROGRAM

PARTNER CONTACT INFORMATION

Name of Project, Program, Activity or Event: Street SMART

Partnering Applicant/Organization: Sanger Unified School District

Address: 1905 7th Street

City: Sanger, State: CA Zip Code: 93756

Phone Number: 559 524-6521 Fax Number: 559 875 0311

Website Address: www.sanger.k12.ca.us

Primary Contact Person: Matthew Navo, Superintendent

Phone Number: 559 524-6521 Other: _____

Email Address: matthew_navo@sanger.k12.ca.us

Federal Tax ID #: _____

Tax-Exempt Designation: public school

CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION SERVICES GRANT PROGRAM

PARTNER CONTACT INFORMATION

Name of Project, Program, Activity or Event: Street SMART

Partnering Applicant/Organization: Sanger Family Resource Center

Address: 1110 Tucker Avenue

City: Sanger, State: CA Zip Code: 93756

Phone Number: 559 524-6310 Fax Number: _____

Website Address: none

Primary Contact Person: Angelita Duran

Phone Number: 559 524-6310 Other: _____

Email Address: none

Federal Tax ID #: 94-2219412 Listed as part of Comprehensive Youth Services of Fresno, Inc.

Tax-Exempt Designation: 501 c 3

CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION SERVICES GRANT PROGRAM

PARTNER CONTACT INFORMATION

Name of Project, Program, Activity or Event: Street SMART

Partnering Applicant/Organization: County of Fresno-Department of Probation

Address: 3333 East American Avenue, Suite B

City: Fresno, State: CA Zip Code: 93725

Phone Number: 559 600-3420 Fax Number: _____

Website Address: www.fresno.ca.us/Departments.aspx?id=178

Primary Contact Person: Alberto Villa

Phone Number: 559 600-3420 Other: _____

Email Address: none

Federal Tax ID #: _____

Tax-Exempt Designation: Fresno County Probation Dept

CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION SERVICES GRANT PROGRAM

PARTNER CONTACT INFORMATION

Name of Project, Program, Activity or Event: Street Smart

Partnering Applicant/Organization: Family Worship Center

Address: 1307 I Street

City: Sanger, State: CA Zip Code: 93657

Phone Number: (559) 875-6808 Fax Number:

Website Address: no website

Primary Contact Person: Pastor Gary Duran

Phone Number: (559) 875-6808 Other:

Email Address: gduran@aol.com

Federal Tax ID #: #81-1056385

Tax-Exempt Designation: 501 (c) 3

CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION SERVICES GRANT PROGRAM

CONFLICT OF INTEREST

Name of Project, Program, Activity or Event: Street SMART with the Boys & Girls Clubs of Fresno County

Lead or Partnering Applicant Organization: Boys & Girls Clubs of Fresno County

Please describe below any relationships, transactions, positions you hold (volunteer or otherwise), or circumstances that you believe could contribute to a conflict of interest between the City of Sanger, Sanger City Council, or Citizens Oversight Committee and your personal interests, financial or otherwise that may exist with the/your request for grant funding.

 X I (we) have no conflict of interest to report

 I (we) have the following conflict of interest to report

- 1.
- 2.
- 3.

Date: March 31, 2017

Signed: Diane Carbray

Printed Name: Diane Carbray, President/CEO

Please note that listing conflict of interest or potential conflict of interest does not necessarily preclude you or the organization from applying for or receiving grant funding.

CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION SERVICES GRANT PROGRAM

CONFLICT OF INTEREST

Name of Project, Program, Activity or Event: Street SMART with the Boys & Girls Clubs of Fresno County

Lead or Partnering Applicant Organization: Sanger Unified School District

Please describe below any relationships, transactions, positions you hold (volunteer or otherwise), or circumstances that you believe could contribute to a conflict of interest between the City of Sanger, Sanger City Council, or Citizens Oversight Committee and your personal interests, financial or otherwise that may exist with the/your request for grant funding.

I (we) have no conflict of interest to report

I (we) have the following conflict of interest to report

- 1.
- 2.
- 3.

Date: March 28, 2017

Signed: 

Printed Name: Matt J. Navo, Superintendent

Please note that listing conflict of interest or potential conflict of interest does not necessarily preclude you or the organization from applying for or receiving grant funding.

CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION SERVICES GRANT PROGRAM

CONFLICT OF INTEREST

Name of Project, Program, Activity or Event: Street SMART with the Boys & Girls Clubs of Fresno County

Lead or Partnering Applicant Organization:
Comprehensive Youth Services- Sanger Family Resource Center

Please describe below any relationships, transactions, positions you hold (volunteer or otherwise), or circumstances that you believe could contribute to a conflict of interest between the City of Sanger, Sanger City Council, or Citizens Oversight Committee and your personal interests, financial or otherwise that may exist with the/your request for grant funding.

I (we) have no conflict of interest to report

I (we) have the following conflict of interest to report

- 1.
- 2.
- 3.

Date: 3/31/2017

Signed: _____

Printed Name: _____

Anna Silva, Finance Manager

* Conflict of interest does not necessarily preclude you or the organization from applying for or receiving grant funding.

CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION SERVICES GRANT PROGRAM

CONFLICT OF INTEREST

Name of Project, Program, Activity or Event: Street SMART with the Boys & Girls Clubs of Fresno County

Lead or Partnering Applicant Organization: Fresno County -Department of Probation

Please describe below any relationships, transactions, positions you hold (volunteer or otherwise), or circumstances that you believe could contribute to a conflict of interest between the City of Sanger, Sanger City Council, or Citizens Oversight Committee and your personal interests, financial or otherwise that may exist with the/your request for grant funding.

X I (we) have no conflict of interest to report

_____ I (we) have the following conflict of interest to report

- 1.
- 2.
- 3.

Date: 3/27/2017

Signed: 

Printed Name: Albert Villa

Please note that listing conflict of interest or potential conflict of interest does not necessarily preclude you or the organization from applying for or receiving grant funding.

CITY OF SANGER
GANG/DRUG PREVENTION/INTERVENTION SERVICES GRANT PROGRAM

CONFLICT OF INTEREST

Name of Project, Program, Activity or Event: Street SMART with the Boys & Girls Clubs of Fresno County

Lead or Partnering Applicant Organization: Family Worship Center

Please describe below any relationships, transactions, positions you hold (volunteer or otherwise), or circumstances that you believe could contribute to a conflict of interest between the City of Sanger, Sanger City Council, or Citizens Oversight Committee and your personal interests, financial or otherwise that may exist with the/your request for grant funding.

X I (we) have no conflict of interest to report

I (we) have the following conflict of interest to report

- 1.
- 2.
- 3.

Date: 3/31/2017

Signed: Pastor Gary Duran

Printed Name: Pastor Gary Duran

Please note that listing conflict of interest or potential conflict of interest does not necessarily preclude you or the organization from applying for or receiving grant funding.



**BOYS & GIRLS CLUBS
OF FRESNO COUNTY**

**2017-18 Application to the City of Sanger
- Measure S- Gang/Drug Prevention Program
By the Boys & Girls Clubs of Fresno County – Sanger**

Organizational Capacity:

The Boys & Girls Clubs of Fresno County is experienced and understands the need for prevention and intervention for youth in the area of criminal gangs. Gang activity has increased over the past 15 years, particularly in rural communities in Fresno County. “Gang-joining typically has several steps, particularly in communities where gangs are well-established. In elementary school, children may hear about gangs and some are in awe when they see gang members in middle school. Seeing gang members for the first time can validate their importance in a young adolescent’s mind. Also, the schoolyard may have separate gang hangouts to which youngsters gravitate. In addition, the most vulnerable children enter middle school with poor academic achievement, and their street exposure renders them prime candidates for gang membership”.¹

With this funding, the Boys & Girls Club of Sanger can increase the protective influences in the lives of these children, and therefore decrease the risk that they will join gangs, participate in criminal and destructive behavior. Protective influences include success in school and at a Boys & Girls Club, a sense of belonging and friendship within a group, and a feeling of protection and safety. Clearly, we must begin this process early and put these supports in their lives long before they reach adolescence and once in middle and high school teach them specific resistance tools, speaking plainly and frankly to them and to their parents about risky actions and consequences.

Boys & Girls Clubs of Fresno County (B&GC) has a 68-year history of providing program services in Fresno County. We have 21 Clubs that reach over 12,000 youth and families in rural and urban Fresno and Madera Counties. Our Clubs are intentionally placed in neighborhoods of great economic and social need, where we serve children, youth and their families. B&GC programs and services promote and enhance the development of boys and girls by instilling: a sense of **Competence**, a sense of **Usefulness**, a sense of **Belonging** and sense of **Power or Influence**.

All of our Clubs including the Boys & Girls Club of Sanger offer core programs and services that enhance character and self-esteem through organized and supervised activities and communities have benefited from our recreational, educational and prevention (gang, drug, alcohol and teen pregnancy) programs. A sample of our programs include:

Power Hour: Making Minutes Count provides Club professionals with strategies, activities, resources and information to create engaging, homework help and tutoring programs that encourage Club members at every age to become self-directed learners.

Prevention Programs: Specific programs teach youth resiliency and self-esteem to avoid risky behaviors such as joining in gang activities, drugs alcohol, and premature sexual activity. We have evidence-based curriculum to help educate and motivate youth to live a healthy lifestyle.

¹ *Changing Course, Preventing Gang Membership*, (2005) U.S. Department of Justice Office of Justice Programs and U.S. Department of Health and Human Services Centers for Disease Control and Prevention, page 10.

Torch and Keystone Clubs: A unique leadership development experience provides opportunities for young people ages 11 to 18. Youth participate both in and out of the Club in activities three focus areas: academic success, career preparation and community service with the guidance of an adult advisor.

Social Recreation: Some of the most popular activities at the Club are games and group projects where youth learn teamwork and collaboration skills. These activities are available every day for B & G Club members.

Physical fitness: As a part of learning healthy habits, sports and other physical fitness activities are offered on a daily basis.

Beyond the uplifting work we do directly with youth, we have a significant economic impact on the families and neighborhoods surrounding our clubs. We serve as a stable and safe anchor where children can come after school for exciting activities and mentoring with screened, professional staff. Each child becomes a member of the Club for the fee of only \$5.00 per YEAR to gain a sense of belonging. Free activities are provided and hot meals are served every afternoon. Parents can count on the Boys & Girls Club of Fresno County to provide services and meals without paying hundreds of dollars per month in childcare fees and food bills.

Most of all, we know the power of our dedicated staff to serve as role models and caring adults in the lives of youth. The average length of service for our employees is 16.5 years. Many of our long serving staff members are alumni of the Club and have devoted themselves to giving back the many benefits they received as Club members years ago. That permanency, that constancy, is the strength of the Boys & Girls Clubs of Fresno County.

Program History: The Boys & Girls Clubs of Fresno County have served the Sanger Community for 7 years and specifically collaborated with the City of Sanger during that time. With of Measure S funds, BGCFC applied for and was granted funding for increased gang prevention programming during the past 4 years. These programs have been very successful in supporting children and youth in Sanger and engaging them in pro-social behaviors.

Our Team

- Diane Carbray, President/CEO, who has been with the organization for 11 years, leads the Boys & Girls Clubs of Fresno County, and will oversee this grant and be responsive to the City of Sanger on grant reports, budgets, and application processes. Staff who are directly responsible for implementation of the program with youth are the following:
- Kathy Vue, Director of Operations- 10 years of experience as a youth development professional, 5 years with the Boys & Girls Clubs of Fresno County.
- Kim Ozuna – has over 10 years’ experience, as a coordinator of youth programs and facilitating prevention programs, has been the Unit Director at the Sanger Club overseeing programs and mentoring youth for the past two years. She has been working with the City and Parks & Recreation and the Community of Caring Task Force to build relationships and recruit youth to the Clubs.
- Francisco Kulow, Program Assistant – experience teaching prevention programs.
- Joaquin Zamora- Program Assistant – outreach and prevention programs.

Measure S- Gang/Drug Prevention Program

The Boys & Girls Club of Sanger will serve 142 unduplicated youth in two programs that focus on gang prevention and education strategies and promote positive activities that deter gang influence and recruitment.

We have a history of working with schools, social service organizations, courts, police and other law enforcement officials, to assess their local gang problem. As partners, we recruit youth (ages 6 to 18) who are at risk of gang membership, and focus efforts and resources on the reduction of gang involvement by providing these at-risk youth with alternative activities. The major goal of Boys & Girls Club programs is to engage youth interests and their social and physical needs by providing prosocial activities. These activities center around five target areas: education; character and leadership development; health and life skills; the arts; and sports, fitness, and recreation. Boys & Girls Club of Sanger will focus on gang prevention education through evidence-based programs; the "Street SMART" and "Phoenix" programs, through "Every Member, Every Year" for education needs and "Career Launch" to set goals for post high school.

The Boys & Girls Club is located in the Sanger Community Center, in one of the gang injunction areas of Sanger. The area is low income and youth are in need of positive activities to combat negative influences. The Boys & Girls Club will recruit by collaborating with many agencies and by outreach to neighborhood youth. The Boys & Girls Club will track outcomes quarterly.

GOAL 1: The Boys & Girls Club will increase knowledge about gang resistance skills, and learn to problem-solve risky situations. The Boys & Girls Club will conduct gang prevention programs using the Street SMART program and Phoenix Curriculum for 84 youth.

Street SMART – We will serve 24 unduplicated youth ages 10-14, in gang prevention known as Street SMART (Skills Mastery and Resistance Training) at the Sanger Community Center. The Street SMART program is designed for young adolescents ages 10 to 14. This program enables participants to counteract the negative lure of gangs, develop effective conflict resolution and leadership skills, become "positive peer helpers," or role models, for other adolescents, and recognize the virtues of diversity.

The Phoenix Curriculum – To serve 60 unduplicated youth in middle and high school. This curriculum emphasizes prevention and intervention and provides a stronger message against the highest and most common risk factors of gang activity through the development of self-efficacy:

- Uses interactive curriculum and peer-to-peer gang prevention activities.
- BGCFC provides an engaging positive and fun place that appeals to recruiting youth.
- Provides a positive place for members to receive gang prevention education and enjoy positive alternative activities for youth in this underserved area of Sanger.

Expected Outcomes Goal 1:

The Boys & Girls Clubs of Fresno County in Sanger will serve 84 unduplicated youth in prevention programs that increase the protective influences on at-risk children, and provide prevention and intervention against joining a gang. 90% of youth will express new knowledge of the dangers of gangs and drugs. Youth will develop healthy lifestyles that will allow them to develop successful skills and learn about opportunities to benefit them throughout their lifetime.

GOAL 2: The Boys & Girls Club will increase the number of Club members who are on track at grade level and are ready after high school graduation for a post-secondary education and a career. The Boys & Girls Club will serve 58 unduplicated youth in educational programs including Every Member, Every Year and the Career Launch job readiness education program.

Education and Career Development – “Every Member, Every Year” and “Career Launch”:
Because school success effects many aspects of a young person’s life, the first hour of our daily program focuses on completing homework brought in from school. On-site Tutors are available to encourage students and give them the technical support they need to get assignments done and ready to turn in the next day. Sometimes our youth have no one at home to assist due to parents working or parents whose education level that is not high enough to assist. Completion of homework leads to a positive attitude about school, better attendance, better grades and progression to the next grade. School success is one of the most important protective influences against gang/drug involvement.

Goal is to serve 58 unduplicated youth in ages 6-18 years through a programmatic strategy called **Every Member, Every Year**. This means every Club member is promoted to the next grade or graduates from high school. It is designed so that all Clubs, no matter their size or resources, can partner with youth, parents, schools and other community stakeholders. Our aim is to ensure that all Club members are on track and are ready after high school graduation for a post-secondary education and a 21st-century career. **Career Launch** prepares teens for the world of careers and work. Through Career Launch, Club teens 13-18 years old embark on a journey to explore possible vocations, make sound educational decisions and find success in the world of work. This is especially important in light of high dropout rates in schools in Fresno County.

- Supports school success through such efforts as homework help and school readiness.
- Engages members in fun, hands-on activities to practice and learn reading, writing, speaking, math and scientific inquiry.
- Provides help for members who have difficulty mastering academic content and skills.
- Provides a positive place for members to receive gang prevention education and enjoy positive alternative activities for youth in this underserved area of Sanger.

Expected Outcomes Goal 2:

58 youth are tracked for grade performance, school attendance and set goals for post-graduation. 95% will move into the next grade level or graduate high school. Youth have plans for the future.

Benefits: The cost per participant of this program will be \$352/youth per year, or 96 cents per day/youth to prevent thousands of dollars in property damage, incarceration and criminal justice costs in the future. We will provide a world-class Club Experience that assures success is within reach of every young person who walks through our doors, with all members on track to graduate from high school with a plan for the future, demonstrating good character and citizenship, and living a healthy lifestyle. Young people who drop out of high school significantly diminish their chances to secure a good job, earn a decent salary and have a promising future. Therefore, high school graduation is a priority outcome for Club Members. Boys & Girls Club will help guide youth through difficulties and negative influence to become successful in their health and education goals.

Program Details:

All youth who will participate in are from low-income communities, with a high ethnic mix of Hispanic and mixed race populations. Drug and gang activity are prevalent in the neighborhoods surrounding the Clubs making the streets toxic and unsafe. Youth will learn how to resolve conflicts and develop negotiation and communication skills to avoid triggering risky situations. They will participate in community projects that will help them become positive peers, learn how to accept diversity, and develop leadership skills to become leaders of tomorrow.

The Boys & Girls Club of Sanger collaborates with many agencies. Partners provide both financial/material support to this project as well as assisting in recruitment of youth in the program by referral and promotion of the program events. Prevention sessions take place as follows; summer 10 weeks, fall 15 weeks and spring 15 weeks in alignment with Measure S July 1, 2017 to June 30, 2018. Educational services are year round. After the completion of the activities, the youth will “graduate” from the program with a celebration that include parents.

Program includes Direct Service staff, paper, markers, pencils, snacks, trips and transportation, graduation parties, and community service project supplies.

GOAL 1: The Boys & Girls Club will increase knowledge about gang resistance skills, and learn to problem-solve risky situations. The Boys & Girls Club will conduct gang prevention programs using the Street SMART program for 24 youth ages 10-14 years and the Phoenix Curriculum for 60 youth ages 7-18 years.

The prevention programs the educate youth are the Street SMART and Phoenix Curriculum.
Street SMART:

| Gang Awareness and Resistance | Conflict Resolution | Positive Peer Helpers | Gang Awareness and Resistance |
|--|--|---|---|
| What Is a Gang? What are the Signs of Gangs? What is the Allure of Gangs? How Gangs Recruit What Are Gangs doing in my Community? The Consequences of Gang Membership Which Laws Pertain to Gangs and Delinquency” How to Resist Gangs Survival Skills | Conflict Resolution Anger Recognition/Awareness Causes of Conflict Empathy Impulse Control and its Consequences Recognizing and Avoiding Dangerous Conflict Mediation Negotiation (Communication Skills) How Conflict is Depicted in the Media | What Is a Positive Me? Making Good Decisions What Makes a Positive Peer Helper? (How to Influence Others) What Makes a Positive Peer Helper? (Effective Communication) Accepting Differences Giving Back Identifying Leadership Skills Leaders of Tomorrow | What Is Diversity? Defining Diversity What you Hear and See is Not Always What you Get! (Communication Skills) How Do I Feel about Being Me? The Messages around Us (Environmental Factors) Who Am I? - Individual Identity Where Do I Fit” (Group Identity) Support is the Key – Building Allies Making a Difference – plan for Change Celebrating Differences (Planned Activity Implementation) |

The “Phoenix” Curriculum is an age appropriate evidenced-based program based on proven cognitive-behavioral principles and has been successful in gang prevention programs across the country, inoculating youth against gang violence and risk factors and increasing linkage to available protective factors. The Phoenix Curriculum guides the students to develop self-efficacy in identifying and addressing the highest risk factors for substance abuse, violence, bullying, gang involvement, and other crime.

Elementary, Middle School & High School programs include:

Lessons 1 & 2: Goals, dreams and values

Lessons 3 & 4: Emotional Intelligence

Lessons 5, 6 & 7: Problem Solving

Lessons 8, 9, 10 & 11: Risk Factors for avoidance, peer pressure, and gang issues

Lessons 12, 13, 14 & 15: Protective Factors

GOAL 2: The Boys & Girls Club will increase Club members to be on track at their grade level and are ready after high school graduation for a post-secondary education and a 21st-century career. The Boys & Girls Club will serve 58 unduplicated youth in educational programs including every Member, Every Year and the Career Launch program.

Boys & Girls Clubs offer academic programs and hands-on learning opportunities that complement and reinforce what kids learn in school. Our programs let kids and teens explore interests at their own pace and equip them with skills they will need to advance from kindergarten to 12th grade, and graduate from high school on time, ready to succeed in college, the military or a career.

Education and Careers Components:

- On-time grade progression
- School attendance
- Reading and math proficiency
- Prevention of summer learning loss
- Credit accumulation
- Expectations of Academic Success
- School connectedness
- Summer work experience
- High school graduation
- Career Exploration, pre-employment job skills and work experience mentoring.

The Boys & Girls Club of Sanger is a chartered member of the Boys & Girls Clubs of America. BGCA has been a leader in preparing young people for bright futures for more than 150 years. As one of America’s largest youth organizations, BGCA believes few issues are more important to the future of our nation than those confronting children and teens living in underserved communities today.

Program Eligibility:

All members of the Boys & Girls Club will be eligible for Street SMART program. Although membership is open to everyone in the community, we expect that most participants will be from families that live near the club. All Boys & Girls Clubs intentionally are placed in distressed neighborhoods, where low-income families and youth live in at-risk neighborhoods. Over 93% of youth at Wilson Elementary School next to the Club are eligible for reduced or free lunch programs at school.

A recent American Human Development Project Report (2011), "A Portrait of California", describes five California's ranging from the most affluent in the "Silicon Valley" (1%), "Metro-Coastal" cities (18%), to "Main Street" California (38%), down to the "Struggling" California (38%), and then there is the final "the Forsaken 5%" described as the most impoverished rural and urban areas of the San Joaquin Valley. It includes Fresno County and the city of Sanger. Almost 40% of children under 18 live below poverty level. The unemployment rate is very high (24.4%) and the crime rate is also high with gang related crimes and domestic violence being some of the highest in the state. B&GC actively recruits kids to keep them occupied in safe and engaging activities.

There are over 220 identified gangs in Fresno County with over 23,000 validated gang members, 5 times the national average per capita. Rival gangs have split Sanger in half using the railroad tracks as dividing lines, acting as an invisible street barrier that isolates the older, more impoverished neighborhoods of Sanger that tend to be more gang-infested and crime ridden. Youth are literally "jumped in" or beaten if crossing in the wrong place, or wearing the "wrong" colors. This makes it hard for youth to walk freely and without fear for their safety towards downtown and the shopping stores area. The Boys & Girls Club in the Sanger Community Center provides a central location and has become a safe haven for positive activities within their walking distance. In addition, we will recruit from the Pathways School housed in the Sanger Youth Center and Kings River High School.

Program Participation Cost/Fees:

Boys & Girls Clubs of Fresno County provides an array of age-appropriate programs for members, ages 6-18. We offer youth an affordable and positive place to thrive for a yearly membership of only \$5.00 per child. No family is asked to pay more than \$20.00 for all their children, so if a family has five or six or even more children, the cost is still just \$20.00 per year for the family. If a family cannot afford to pay the yearly fee, they are asked to pitch in at the club and help with activities to cover the cost. We have learned that by asking this minimum fee, our members take great pride of ownership. Our Clubs provide caring, professionally trained staff after school until 8pm, five days a week, and on Saturdays for special events and trips.

Performance Measures- All Programs:

All programs are tracked for attendance. Pre-Post Test are used to measure learning. Quarterly reports will be made on prevention and education programs.

Expected Outcomes Goal 1:

The Boys & Girls Clubs of Fresno County in Sanger will serve 84 unduplicated youth who complete prevention programs that increase the protective influences on at-risk children, and provide prevention and intervention against joining a gang. 90% of youth will express new knowledge of the dangers of gangs and drugs. Youth will develop healthy lifestyles that will be used during their lifetime.

- **Street SMART Performance Measures:**

Within the curriculum, there are pre and post-tests for each lesson that are utilized to measure an increase in knowledge for each youth participant.

- **The Phoenix Program Performance Measures:**

There is a pre and post-test for evaluation. In the case of Phoenix programs, self-efficacy will include the ability for youth to recognize high-risk people, places, things, and situations, and have confidence that they can handle these risk factors effectively using their new capabilities. These new capabilities and skills include a range of coping options for avoidance, escape, refusal, gang resistance, and violence prevention.

Expected Outcomes Goal 2:

58 youth are tracked for grade performance, school attendance and set goals for post-graduation. 95% will move into the next grade level or graduate high school. Youth have plans for the future.

- **Education and Career Development Performance Measures:**

Tutoring/Mentoring/Power Hour/Career Launch

Methods:

Because many of the activities require active participation, qualitative observation of the youth and their level of involvement in weekly activities will also be documented. We will also utilize our child-tracking software, known as Vision, to document and track the following:

- Staff enter the names of youth from their member application and track attendance and the programs they participate in on a daily basis.
- Number of youth who participate in the program
- Number of activities that youth attend
- Level of participation, attitude, and behavior
- Number of youth who complete the sessions and graduate
- Percentage of youth who express change in knowledge or move to next grade or graduate.

| Boys & Girls Clubs of Fresno County | | | | | |
|---|------------|--------------------------------|-----------|-----------------|------------------|
| Measure S Application Budget | | | | | |
| Revenue | | | | | |
| Revenue Source | Amount | Percent of Program Budget | | | |
| Boys & Girls Clubs of Fresno County | \$ 71,062 | 52% | | | |
| Partner Organizations | \$ 13,490 | 10% | | | |
| Measure S Grant | \$ 50,818 | 37% | | | |
| Participant Fees \$5/youth x 142 youth | \$ 710 | 1% | | | |
| | \$ 136,080 | 100% | | | |
| Total Revenue | | | | | |
| Program Budget Expense | | | | | |
| Expense Description | Budget | Boys & Girls Club Organization | Partner | Measure S Funds | Percent of Grant |
| Operating Expense | | | | | |
| Program Supplies \$400 x 12 mths | \$ 4,800 | \$ 1,400 | \$ 1,000 | \$ 2,400 | 50% |
| Equipment | \$ 3,700 | \$ 700 | \$ 1,500 | \$ 1,500 | 41% |
| Cost of Facility - in kind value \$8,000 Center | \$ - | \$ - | \$ - | \$ - | 0% |
| Community Projects \$300 x 4 projects | \$ 1,200 | \$ 600 | \$ - | \$ 600 | 50% |
| Telephone/Cable | \$ 1,080 | \$ 540 | \$ - | \$ 540 | 50% |
| Transportation | \$ 2,440 | \$ 900 | \$ 640 | \$ 900 | 37% |
| Rewards/Recognition (3 trips x \$400) +incentives | \$ 3,110 | \$ 600 | \$ 1,110 | \$ 1,400 | 45% |
| Subtotal Operating Expense | \$ 16,330 | \$ 4,740 | \$ 4,250 | \$ 7,340 | 45% |
| Personnel - Direct Staffing Expense for Programs | | | | | |
| Director Operations - Sanger BGClub (.30 FTE) | \$ 37,500 | \$ 31,250 | \$ 1,250 | \$ 5,000 | 13% |
| Unit Director - Direct Supervision | \$ 30,000 | \$ 14,500 | \$ 1,000 | \$ 14,500 | 48% |
| Program Staff - StreetSMART | \$ 11,400 | \$ 4,700 | \$ 2,000 | \$ 4,700 | 41% |
| Program Staff - Phoenix Gang Prevention | \$ 11,400 | \$ 4,700 | \$ 2,000 | \$ 4,700 | 41% |
| Program Assistant - Outreach and recruiting | \$ 11,400 | \$ 4,700 | \$ 2,000 | \$ 4,700 | 41% |
| Benefits: Workers Comp, FICA,SUI@ 12% | \$ 12,204 | \$ 7,182 | \$ 990 | \$ 4,032 | 33% |
| Subtotal Staffing Expense | \$ 113,904 | \$ 67,032 | \$ 9,240 | \$ 37,632 | 33% |
| Subtotal Project Expense | \$ 130,234 | \$ 71,772 | \$ 13,490 | \$ 44,972 | 35% |
| Indirect Costs - Admin of Grant & Data 13% | \$ 5,846 | | | \$ 5,846 | 13% |
| Total Measure S Funds Request: | \$ 136,080 | | | \$ 50,818 | |



SANGER UNIFIED SCHOOL DISTRICT

1905 SEVENTH STREET • SANGER, CA 93657

(559) 524-6521

FAX (559) 875-0311

MATT J. NAVO, SUPERINTENDENT

"Dream Big, Work Hard and Believe!"

March 27, 2017

To: The Sanger City Council

RE: Letter of Support – Boys & Girls Club of Sanger, Measure S Application

It is my pleasure to support the Boys & Girls Clubs of Fresno County in seeking funding for their Measure S program proposed for the Sanger Boys & Girls Club at the Sanger Community Center.

We have been partners for the past 4 years with the Boys & Girls Club in serving the children and families of Sanger. In the surrounding area, youth are predominantly from disadvantaged circumstances and many lack appropriate role models and positive guidance. They are at high risk to become involved with serious crime, drug use, and gang involvement.

We have seen true positive change in the behavior of these youth people since the Boys & Girls Clubs were in the Youth Center, the Housing sites, and now at the Sanger Community Center. The benefit these neighborhoods have seen is an important step toward reducing crime, vandalism and negative behaviors. For many, the proposed support of this program could have a significant impact and mean the difference between a bright future and a life of criminal activity.

The Boys & Girls Clubs of Fresno County is applying for funds to support anti-gang youth development services with their evidence-based Phoenix and Street SMART programs. The professional staff at Boys & Girls Clubs provides mentoring, programs and facilities, a positive safe place to go for gang prevention, teen pregnancy prevention, academic assistance, career development, job training, and recreation activities.

We have worked in partnership with Boys & Girls Clubs of Fresno County and consider them one of the leading youth development organizations in the region. We proudly support the Boys & Girls Clubs of Fresno County's Measure S grant application for this funding and encourage you to give them every consideration.

Sincerely,

Matt Navo
Superintendent

----- *Every Child, Every Day, Whatever it Takes!* -----

Trustees: Peter R. Filippi Ismael (Mike) Hernandez Kenneth R. Marcantonio
 Marcy Masumoto G. Brandon Vang Jesse Vasquez Tammy Wolfe

March 27, 2017

Attn: Measure S
Sanger City Council
1700 7th St.

Sanger, CA 93657 RE: Letter of Support – Boys & Girls Club of Sanger, Measure S Application

I am proud to support the Boys & Girls Clubs of Fresno County in seeking funding for their Measure S program proposed for the Sanger Boys & Girls Club at the Sanger Community Center. We have collaborated for the past 4 years with Sanger Boys & Girls Clubs in serving the youth of Sanger. In the surrounding area, youth are predominantly from disadvantaged circumstances and many lack appropriate role models and positive guidance. They are at high risk to become involved with serious crime, drug use, and gang involvement.

The County Office of Probation refers youth under the age of 18 who have experienced troubled times in school or with the Police Department. The Club Staff provides them community service hours but more importantly, engages them in positive activities, mentoring, and community projects. This teaches them character and builds self-esteem.

We have seen true positive change in the behavior of these youth people since the Boys & Girls Clubs were in the Youth Center, the Housing sites, and now at the Sanger Community Center. The benefit these neighborhoods have seen is an important step toward reducing crime, vandalism and negative behaviors. For many, the proposed support of this program could have a significant impact and mean the difference between a bright future and a life of criminal activity.

The Boys & Girls Clubs of Sanger is applying for funds to support anti-gang youth development services with their evidence-based Phoenix and Street SMART programs. The professional staff at Boys & Girls Clubs provides programs and facilities, a positive safe place to go for gang prevention, teen pregnancy prevention, academic assistance, career development, job training, and recreation activities.

We have worked in partnership with Boys & Girls Clubs of Fresno County and consider them one of the leading youth development organizations. We encourage you to give them every consideration.

Sincerely,



Alberto Villa
Probation Officer

**The Family Worship Center
1307 I St.
Sanger, CA 93657**

March 28, 2017

To: City of Sanger

RE: Measure S Application for Funding for Boys & Girls Clubs and Street SMART

I am writing this letter in support of the Boys & Girls Clubs of Sanger's application for Measure S funding for gang prevention and intervention program. We have collaborated with the Boys & Girls Club for 5 years and have changed the lives of many youth in the City. Their application request is to continue that valuable work in their Street SMART and Phoenix programs at the Sanger Community Center.

Our collaboration with the Boys & Girls Club was through Project Purple and I became aware of their evidence-based programs that could help our youth. We began to do block parties and create an atmosphere in the neighborhood where we could hear children laugh with surprise as they saw the bikes or toys we were giving away. Just to see the expression on their faces is worth every cent, every effort we put into it.

There have been countless lives that I believe have been changed by the efforts of the Boys & Girls Clubs. The Boys & Girls Clubs and Project Purple collaborate to reach out to over 150 youth and their parents and celebrate Thanksgiving, Christmas, Easter, and summer events. We are able to take kids out to see the Fresno Grizzlies, Fresno State football, basketball and softball games.

The Boys & Girls Clubs also helped with our Gang Conference "Rage Against Gangs Everywhere", setting up booths and obtaining speakers and logistics for the event. I am grateful to the City of Sanger that has a heart for the youth of our community.

Thank you for this opportunity and please invest in the futures of youth and the Boys & Girls Clubs of Sanger application for Measure S Funding.

Sincerely,


Pastor Gary Duran
Family Worship Center

Tim Chapa

From: Diane Carbray <dcarbray@bgclubfc.org>
Sent: Monday, April 24, 2017 4:42 PM
To: Tim Chapa
Subject: RE: Measure S Grant - Boys & Girls Club

Hi Tim,

Thank you for these questions and for calling me back to discuss. I will answer these below and highlight my responses in yellow.

If you need any more information please let me know.

Thank you!

Diane Carbray
President/CEO
Boys & Girls Clubs of Fresno County
540 N. Augusta St.
Fresno, CA 93701
559-266-3117

From: Tim Chapa [mailto:TChapa@ci.sanger.ca.us]
Sent: Friday, April 21, 2017 4:41 PM
To: Diane Carbray <dcarbray@bgclubfc.org>
Cc: Kathy Vue <kathyv@bgclubfc.org>
Subject: Measure S Grant

Ms. Carbray,

Thank you for your StreetSmart application to the City's Gang prevention program. We are currently evaluating applications and request the following information:

1. Indicate how the program will document that Goal 1 and Goal 2 participants are unduplicated (first-time) and not repeat youth.

We track the youth and their daily participation and attendance on our Child-Tracking Software. We were careful in projecting the number of youth going into each program under each goal as they include a difference in age groups as seen in the proposal; so that all youth receive age-appropriate programming.

Goal 1 participants are participating in gang prevention services with Street SMART and the Phoenix and community service projects. Goal 2 is also prevention program by providing youth with motivation and incentives to stay in school, graduate and stay off the streets using Career and Education curriculum. We will serve 142 youth total

- a. It appears that the Goal 2 youth are tracked over a multi-year basis, and therefore would be repeat – please clarify.

This application includes only the youth that are included in this grant for this year and not on a multi-year basis. Our population of kids coming to the Club changes with the end of school, with the seasons, and with different sports programs offered. We encourage all kids to be successful each year and either be promoted to the next grade if they are younger, or graduate and go on to the next level. These would not be repeated kids.

2. What is the cost per Goal 1 participant?

On the bottom of page 4 we included the costs for ALL participants under "Benefits" of our programs. This captured the cost per participant for both Goals 1 and 2.

3. What are the separate Goal 1 and Goal 2 budgets that will sum to the \$50,818 requested?

We just provided one whole program budget. The staff are trained in all the programs and the purpose of our grant application is for gang prevention through all these activities. We have 60-70% of the funds being applied to the 84 youth in Goal 1 gang prevention program, plus their community service projects; and about 30% to the prevention piece for 58 youth in Goal 2 by emphasizing education and staying in school and graduating.

4. Administrative costs are not to exceed 15% of the grant:

Our indirect costs for funding at the bottom of the budget is 13% in compliance with the "not to exceed 15%" request.

a. Explain why the percentage Measure S coverage for Telephone Expense is 50%.

This also includes the costs of the use of the computers and the cable to provide for all 142 youth to be able to use them to research education and career information over the year program

b. Explain why the percentage Measure S coverage for Benefits is 33%.

Our benefits are at 12% and based on our organization rates for the dedicated staff time to this project; we allotted this budget to pay for 33% of the 12% for their time dedicated in providing the prevention services.

c. Explain why the Director Operations expense is classified as a direct staffing expense.

Our Director of Operations oversees 5 Boys & Girls Clubs including Sanger. This 13% is just a portion of her time over the yearlong grant, to help coordinate and work with kids in Sanger at community service events, field trips, serving as a chaperone and games management. She would also work with staff and provide direct help with teens with the Gang Prevention Conference in Sanger.

Please respond by Wednesday, April 26th. Feel free to contact me directly if you have any questions.

Tim Chapa, City Manager
City of Sanger
1700 7th Street
Sanger, CA 93657
(559) 876-6300 ext. 1500
TChapa@ci.sanger.ca.us

